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# AUDIT COMMITTEE CONFERENCE 2021

**Agility, Empathy and Resilience: How the Audit Committee will Thrive in the New Normal**

15 & 16 March 2021 (Monday & Tuesday), 9.00 am – 1.15 pm

## WHY YOU SHOULD ATTEND THE CONFERENCE

At the end of this conference, you are expected to be able to:

- Keep the audit committee agenda focused on priority matters
- Understand how technology is impacting the finance function's and organisation's talent, efficiency, and value add
- Gain insights into leading practices that can help to enhance the effectiveness of the Audit Committee
- Be cognisant of emerging business risks and developments in critical enterprise risks
- Understand the role in setting the tone on ESG oversight and communicating the value of ESG knowledge assurance
- See how whistle-blower programmes can be an effective platform for managing increased risks

## WHO SHOULD ATTEND

- Audit Committee Members
- C-Suite Executives
- Internal Auditors
- Aspiring Directors
- Chief Audit Executives
- Future Audit Committee Members are encouraged to attend as well

Audit and governance are exceptionally tricky in today's environment of tremendous uncertainty and economic volatility. In synergy with their boards, Audit Committees must formulate an imperative agenda that aligns their enterprise, its processes, talent and technology capabilities with the expectations of the new business normal.

This Conference aims to empower the Audit Committee to steer a path through uncommon circumstances, guided by a clear and realistic vision of accountability, integrity and trust, through the adoption of good practices in ESG (Environmental, Social and Corporate Governance), risk management and controls.

## AUDIT COMMITTEE CONFERENCE 2021

Agility, Empathy and Resilience: How the Audit Committee will Thrive in the New Normal

## DAY 1

8.30 am PARTICIPANTS LOGIN TO JOIN THE VIRTUAL CONFERENCE

9.00 am WELCOME REMARKS  
*DR VEERINDERJEET SINGH | President, Malaysian Institute of Accountants*9.10 am KEYNOTE ADDRESS  
**AGILITY, EMPATHY AND RESILIENCE: THRIVING IN THE NEW NORMAL**9.55 am **PANEL DISCUSSION**  
**2021 AUDIT COMMITTEE AGENDA**  
Prioritising an effective Audit Committee agenda is never easy even in the best of times. Figure out which material issues should be prioritised for Audit Committee effectiveness and how to customise your own unique Board audit agenda for good governance and trust amidst a highly volatile, risky, and uncertain environment unfolding in 2021.

11.05 am BREAK

11.20 am **PRIORITISING ESG FOR BETTER DISCLOSURE**

As businesses integrate their ESG systems into their business models, the Audit Committee is likely to play a greater role in setting the tone on ESG oversight and communicating the value of ESG knowledge assurance. This session provides guidance on how ESG risks are defined, ranked, and integrated into the priorities and practices of disclosure. It is especially important that Audit Committees collaborate with management to reassess and oversee the scope and quality of the company's ESG/sustainability reports and disclosures.

12.05 pm **PANEL DISCUSSION**  
**AGILE AND RESILIENT: LESSONS LEARNED FROM THE AUDIT COMMITTEE**

Organisations are facing a record number of extraordinary circumstances during the COVID-19 pandemic. This discussion explores how these have affected Audit Committees and how the state of their relationships with the Board and management has shaped their responses toward the crisis, and shares their insights and experience in these unprecedented times.

**PANELLIST**  
*HIDY CHAN | Chair, Audit Committee, China Brilliant Global (CBG) Limited*

1.15 pm END OF DAY 1

## DAY 2

8.30 am PARTICIPANTS LOGIN TO JOIN THE VIRTUAL CONFERENCE

9.00 am WELCOME REMARKS  
REPRESENTATIVE FROM IIA MALAYSIA9.10 am **THE AUDIT COMMITTEE'S ROLE IN ANTICIPATING AND MANAGING EMERGING RISKS**

The COVID-19 pandemic has heightened the risks and challenges faced by Boards. It is important that Audit Committee members provide effective oversight on risk management practices in the organisation, without duplicating the efforts from the Risk Management Department and leveraging on internal audit as an effective third line of defence. To reinforce audit quality, Audit Committees are advised to engage with external and internal auditors to understand and manage the impacts of COVID-19 on their processes and performance.

**SPEAKER**  
*PROF. HERNAN HUWYLER | Compliance Program Director, IE Business School, Denmark*9.55 am **PANEL DISCUSSION**  
**INVESTING IN A COMPETENT FINANCE FUNCTION**

Finance plays a critical role in delivering business intelligence and ensuring business continuity. Audit Committees need to take the lead in identifying and addressing the challenges and/or bottlenecks at the Board level in approving budgets for finance function investment, in order to strengthen the competency of the finance function as well as the quality and reliability of financial reporting. The panel will also discuss the technology imperative in shaping the finance function's talent and efficiency to enhance competency and value add.

**MODERATOR**  
*SIMON TAY | Executive Director, Professional Practices & Technical, Malaysian Institute of Accountants***PANELLISTS**  
*DATUK ZAITON MOHD HASSAN | Deputy Chair, PAIB Advisory Group, International Federation of Accountants (IFAC)*  
*JENNY TAN | Head, Group Internal Audit, CapitaLand Group, Singapore*  
*JERRY E DURANT | Chairman & Founder, Clarity Group Global, Philippines*  
*ONG CHEE WAI | Partner and Malaysia Assurance Leader, Assurance, Ernst & Young PLT*

11.05 am BREAK

11.20 am **PANEL DISCUSSION**  
**SHARPENING THE FOCUS: COMPANY ETHICS, COMPLIANCE, AND WHISTLE-BLOWER PROGRAMMES**

COVID-19 has increased the risk of ethics and compliance failure, particularly given the changed control environment, increased fraud risk due to employees' financial hardship, and the pressure on management to meet financial targets. Whistle-blower programmes can be an effective platform for managing these increased risks, provided they are handled effectively. This session recommends simple yet effective policies for enhancing whistle-blowing as a compliance tool e.g. ensuring that Audit Committees see all whistle blower complaints and receive timely reports on the progress and outcomes of these complaints.

**MODERATOR**  
*DR NURMAZILAH DATO' MAHZAN | CEO, Malaysian Institute of Accountants***PANELLISTS**  
*CAROLINE LEE | Deputy Chair, International Ethics Standards Board for Accountants*  
*RENA MOAKEH | Global Compliance Officer, Dematic, USA*  
*Representative from Industries*12.30 pm **TECHNOLOGIES, RISK AND AUDITOR'S FOCUS**

As the use of emerging technologies in the financial reporting process increases, auditors will likely be less able to design traditional substantive tests (e.g. test of details or substantive analytical procedures) that would provide sufficient appropriate audit evidence. This technological shift puts further emphasis on management's internal control over financial reporting and requires that internal auditors exercise heightened judgement and professional scepticism when assessing the sufficiency and source of audit evidence. To deliver good governance and quality disclosure, this session highlights the key issues that internal auditors must focus on with this pivot, namely establishing a holistic technology audit plan; ensuring that technology audits are commensurate with the complexity of technology systems and applications; adequate resourcing and upskilling of the internal audit function on technological competencies; and upholding the independence of the IA function in these changed circumstances.

1.15 pm END OF CONFERENCE

# AUDIT COMMITTEE CONFERENCE 2021

## Agility, Empathy and Resilience: How the Audit Committee will Thrive in the New Normal



### CAROLINE LEE

Caroline became a member of the International Ethics Standards Board for Accountants in January 2017. She was nominated by KPMG LLP, the Singapore registered member firm of the KPMG global organisation of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee (KPMG International). She has over 30 years of experience in the public accountancy profession, all with KPMG. She is a Partner at KPMG in Singapore and is the Asia Pacific Head of Quality & Risk Management. She is also a member of KPMG International's Global Quality & Risk Management Steering Group. Previously, she led the Risk Management and Ethics and Independence teams for KPMG in Singapore. She is also a member of the Singapore Public Accountants Oversight Committee's Ethics Committee since April 2019. Caroline is a Chartered Accountant and ISCA member. She has a Bachelor of Accountancy degree from the National University of Singapore.



### PROFESSOR HERNAN HUWLYER

Professor Hernan is a governance, risk and compliance executive for multinational companies. He directs the Upper Compliance programme at the IE Law and Business School. He is focussed on developing internal controls to address business risks and legal requirements. He is currently working for Danske Bank in Copenhagen to develop its cyber risk and control practices. He previously worked for ISS and Deloitte in Copenhagen to develop the practice in risk advisory and served as Risk Management and Internal Control Director for Veolia to lead the assurance and governance practices. He also previously worked for ExxonMobil, Baker Hughes and Tenaris. He has an MBA and CPA, as well as, co-chaired the non-financial assurance commission at The Institute of Internal Auditors. Hernan frequently lectures on auditing, compliance, risk management, and data privacy at top universities and business schools.



### HIDY CHAN MEI YAN

Hidy is Chair of the Audit Committee at China Brilliant Global (CBG) Limited, Chair of Hong Kong Belt & Road, and Founding Partner at Lincoln Edward CPA. She is a finance expert with over 20 years of professional and commercial exposure in international accounting firm, multinational corporations and listed companies. She was CEO of Global Business Service Provider, Principal of International CPA firm, and was elected in the ACCA Global Council Election in December 2017. She specialises in assisting companies in business start-ups, mergers and acquisitions, pre-IPO consulting, tax, restructuring, business turnaround, ESG and corporate governance. She has been actively involved in business development, belt & road projects and business strategy, assisting companies to define direction. Hidy holds a Bachelor's degree in accounting from the University of Hong Kong and a Master's degree in business administration from the University of Manchester.



### JENNY TAN

Jenny is currently leading the global internal audit practice, including IT audit, with CapitaLand Group. Her mandates include delivering quality audit, advocating a transformational audit practice and becoming a business partner within the Group. Prior to CapitaLand, she was the PwC Risk Assurance Partner where she led the IT Audit & Advisory and Business Resilience Practices, and was PwC Singapore's Chief Information Officer and Data Protection Officer. She is the Vice-President of ISACA SG Chapter. She spearheaded ISACA's SheLeadsTech programme in Singapore and has since framed the programme as a cross-border female leadership experience and knowledge sharing platform. She is recognised by ISACA Global as one of the four 2021 Outstanding Chapter Leader Award global recipients. Jenny graduated with several degrees, post-graduate diplomas and degrees in both IT and Business faculties. She also served on Asia Pacific Information Privacy Association Board, SATA CommHealth Digital Committee and Audit Committee.



### JERRY E DURANT

Jerry is the Chairman and Founder of Clarity Group Global, an internationally recognised advisory and research enterprise. He is an accomplished writer, educator, innovator and applied practitioner with over four decades of experience. In his early career he worked in international audit for a major Fortune 50 enterprise before taking on the position as Division Director for Test Engineering for AT&T. During his audit years he served actively with the IIA at the chapter, international and organisation levels. Jerry has authored numerous management and technological articles and is the author of two books. He is well credentialed holding nine certifications and degrees in Accounting (AS), Management (BS), Computer Science (MSc) and Logistical AI/Robotics (Sc.D). On a regular basis he and his organisation are called upon to serve having done so as a research fellow at the Rockefeller Foundation. His latest interest has involved Intellectual Philanthropy and the Buoyant Equity Fund for struggling enterprises.



### DR NURMAZILAH DATO' MAHZAN

Dr Nurmazilah is the Chief Executive Officer of Malaysian Institute of Accountants and was previously the MIA Deputy Chief Executive Officer. Prior to MIA, she was Director of the University Malaya Graduate School of Business. She started her career with Arthur Andersen in 1993, and later joined KUB Malaysia Berhad as Group Accounts Manager. Her corporate experience covers various industries including property development and construction, banking, unit trusts, trading and manufacturing. She was a MIA Council member, a Member of the Malaysian Accounting Standards Board, elected member of Board of Governors for the Institute of Internal Auditors Malaysia, Council member of The Malaysian Institute of Certified Public Accountants, and Honorary Treasurer with Persatuan Ekonomi Malaysia. She also served in various committees of MIA and MICPA. She holds a PhD in accounting from University of Birmingham, UK. She has conducted various research projects in the areas of auditing, financial reporting and corporate governance.



### ONG CHEE WAI

Chee Wai is a Partner and the Assurance Leader at Ernst & Young PLT. He has over 25 years of experience in providing assurance and business advisory services to various large, diversified conglomerates, multinationals and Government-linked corporations. These include statutory audits, initial public offerings, reverse take overs, financial due diligence, cross border transactions, transitional management of internal audit functions, financial reporting standards conversion exercises as well as process review engagements. He has extensive knowledge in the oil and gas, property development and construction, transportation and logistics industries including airline and shipping, as well as the hospitality industry. Chee Wai holds a Bachelor's degree in Accounting (Hons) from University of Malaya. He is a council member of the Malaysian Institute of Certified Public Accountants and the Malaysian Institute of Accountants (MIA). He is also Chairman of the Malaysia Integrated Reporting Steering Committee and the Investigation Committee under MIA, and a member of the MASB Application and Implementation Committee.



### RENA MOAKEH

Rena is the Global Compliance Officer at Dematic, a supply chain optimisation, digital technology, software, and services company in the US. She has 18 years of experience as a global legal and compliance team leader and strategic business partner. She is known for culture and change management, with proven success in creating, developing, and executing risk-based programmes (compliance, regulatory compliance, ERM, M&A, pre/post integration activities). Prior to Dematic, she was at GE for 11 years in global regulatory and compliance leadership roles supporting transportation and energy management/digital energy businesses. Rena holds a Bachelor of Law (LL.B Hons) from the University of Westminster (UK) and is a qualified solicitor of England & Wales. She mentors those early in their compliance profession, provides support to the Institute for Justice Education Reform as an advisor/strategist, and previously was a Steering Committee Member for the Society of Corporate Compliance and Ethics in the USA.



### SIMON TAY PIT EU

Simon is Executive Director of the Professional Practices and Technical Division of the Malaysian Institute of Accountants (MIA), where he directs and contributes to the technical activities of MIA on areas such as integrated reporting, financial reporting, audit and assurance and taxation and provides technical support to 14 boards/ committees. He has also been involved in numerous speaking engagements on these topics and also on the competency requirements of CFOs and finance functions. Previously, he was an Executive Director at PwC Malaysia and has over 20 years of experience in auditing. He has been involved in instructing courses on audit methodology and conducting public and company-specific workshops on the application of accounting standards during his tenure with PricewaterhouseCoopers. Simon is a member of MIA and CPA Australia.

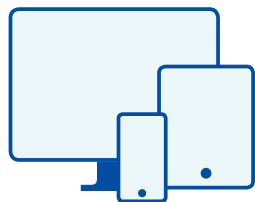
# Audit Committee Conference 2021

Agility, Empathy and Resilience: How the Audit Committee will Thrive in the New Normal

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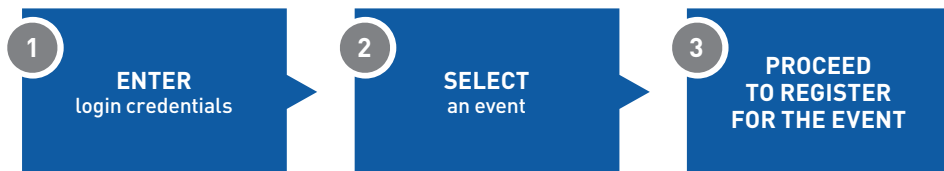
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## REGISTRATION PROCESS

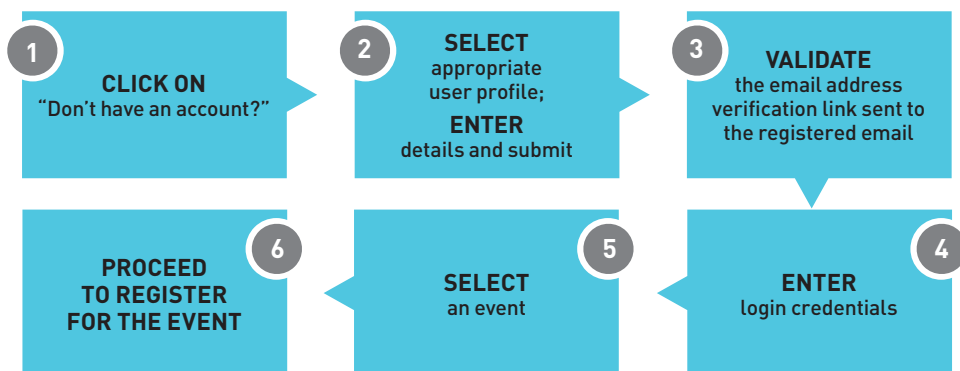


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- For selected webinars, the fee includes e-materials.
  - Individual Registration: Full payment shall be made at the point of online registration.
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- Access to join the webinar shall be granted only upon full payment as per the above requirement.

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- The Access Link will be emailed at least 24-hours before the commencement of webinar.
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- Replacement of participant is not allowed.

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- The information on Corporate/Individual provided shall be deemed true and correct. No alteration will be allowed upon registration.

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- Self-assessment quizzes at the beginning as well as at end of the webinar will be given to enable participants to self-evaluate themselves on their learning performance and level of understanding of the programme content.
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  - Submit the post-course evaluation on learning outcome within 3 days after the completion of the webinar (late submission of the post-course evaluation will not be entertained).
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## CONFERENCE DETAILS & REGISTRATION

15 & 16 March 2021 (Monday & Tuesday)  
 9.00 am – 1.15 pm

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